

Enlighten Learning Trust

Governance Code of Conduct 2025-2026

This code sets out the expectations on and commitment required from school governors, trustees and members in order for the governing bodies to properly carry out their work within the trust, school/s and the community. Unless otherwise stated, 'school' includes academies, and it applies to all levels of trust governance.

Once this code has been adopted, all members, trustees and governors agree to faithfully abide by it.

We agree to follow the Academy Trust Governance Code (ATGC) as a framework for continuous improvement in governance practice, alongside the Charity Governance Code and relevant DfE guidance.

This Code should be read in conjunction with the relevant law and the articles of association and agreed scheme of delegation. Its guiding principles should be retained regardless of the governance setting and level of delegation afforded to it.

Trustees: We agree to follow the [charity governance code](#)

Those governing at local level: We recognise and support the principles set out in the [charity governance code](#)

We will abide by the Principles of Public Life:

Selflessness

We will act solely in terms of the public interest.

Integrity

We will avoid placing ourselves under any obligation to people or organisations that might try inappropriately to influence us in our work. We will not act or take decisions in order to gain financial or other material benefits for ourselves, our family, or our friends. We will declare and resolve any interests and relationships.

Objectivity

We will act and take decisions impartially, fairly and on merit, using the best evidence and without discrimination or bias.

Accountability

We are accountable to the public for our decisions and actions and will submit ourselves to the scrutiny necessary to ensure this.

Openness

We will act and take decisions in an open and transparent manner. Information will not be withheld from the public unless there are clear and lawful reasons for so doing.

Honesty

We will be truthful.

Leadership

We will exhibit these principles in our own behaviour. We will actively promote and robustly support the principles and be willing to challenge poor behaviour wherever it occurs.

We commit to upholding the seven principles of the Academy Trust Governance Code: delivering the trust's charitable objects, leadership, integrity, decision making and risk control, board effectiveness, equality, diversity and inclusion, and openness and accountability.

We will apply the highest standards and will:

- act within our powers
- promote the success of the trust
- exercise independent judgement
- exercise reasonable care, skill and diligence
- avoid conflicts of interest
- not accept benefits from third parties
- declare interest in proposed transactions or arrangements

We will focus on our core purpose:

- Strategic leadership: defining a vision, fostering a culture and championing the strategy
- Accountability and assurance: providing robust and effective oversight of operations and performance
- Engagement: strategic oversight of relationships with stakeholders

As individuals, we agree to:

Fulfil our role & responsibilities

- We accept that our role is strategic and so will focus on our core functions rather than involve ourselves in day-to-day management.
- We will fulfil our role and responsibilities as set out in our scheme of delegation.
- We will develop, share and live the ethos and values of our trust.
- We agree to adhere to trust policies and procedures.
- We shall fully cooperate with individual requests that are necessary to ensure organisational compliance, such as disclosure and barring or right to work checks.
- We will work collectively for the benefit of the trust.
- We will be candid but constructive and respectful when holding senior leaders to account.

We will ensure that decisions are evidence-informed, timely, and subject to appropriate risk assessment and control mechanisms, in line with our Scheme of Delegation.

- We will consider how our decisions may affect the trust and local community.
- We will stand by the decisions that we make as a collective.
- Where decisions and actions conflict with the Seven Principles of Public Life or may place pupils at risk, we will speak up and bring this to the attention of the relevant authorities.
- We will only speak or act on behalf of the trust board if we have the authority to do so.
- **Trustees:** We will fulfil our responsibilities as a good employer, acting fairly and without prejudice.

- When making or responding to complaints, we will follow the established procedures.
- We will strive to uphold the trust's reputation in our private communications (including on social media).
- *We will actively promote equality, diversity and inclusion in all aspects of governance, ensuring that our board reflects and serves the diverse communities of our schools.
- ***Those governing at local level:** We will act as the local ambassadors for our trust.

Demonstrate our commitment to the role

- We will involve ourselves actively in the work of the board and accept our fair share of responsibilities, serving on committees or working groups where required.
- We will make every effort to attend all meetings and where we cannot attend explain in advance why we are unable to.
- We will arrive at meetings prepared, having read all papers in advance, ready to make a positive contribution and observe protocol.
- We will get to know the school/s well and welcome opportunities to be involved in school activities.
- We will visit the school/s and when doing so will make arrangements with relevant staff in advance and observe school and board protocol.
- When visiting a school in a personal capacity (for example, as a parent or carer), we will continue to honour the commitments made in this code.

We will regularly evaluate the effectiveness of the board, including skills audits, performance reviews, and reflection on governance practices, to ensure continuous improvement.

- We will participate in induction training, prioritise training in required areas (such as safeguarding) and commit to developing our individual and collective skills and knowledge on an ongoing basis.

Build and maintain relationships

- We will develop effective working relationships with leaders, staff, parents and other relevant stakeholders from our local communities.
- We will express views openly, courteously and respectfully in all our communications with board members and staff both inside and outside of meetings.
- We will work to create an inclusive environment where each board member's contributions are valued equally.
- We will support the chair in their role of leading the board and ensuring appropriate conduct.
- **Those governing at local level:**
 - We will champion the voices of our school community and stakeholders.
 - We will establish effective working relationships with trustees.
- **Trustees:**
 - We will engage with and be accountable to those governing at local level.
 - We will respect the remit of, and engage constructively with, relevant authorities, sector bodies and other trusts.

Respect confidentiality

- We will observe complete confidentiality both inside and outside of the trust when matters are deemed confidential or where they concern individual staff, pupils or families.
- We will not reveal the details of any governing board vote.
- We will ensure all confidential papers are held and disposed of appropriately.
- We will maintain confidentiality even after we leave office.

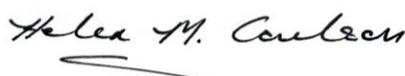
Declare conflicts of interest and be transparent

- We will declare any business, personal or other interest that we have in connection with the board's business, and these will be recorded in the register of business interests.
- We will also declare any conflict of loyalty at the start of any meeting should the need arise.
- If a conflicted matter arises in a meeting, we will offer to leave the meeting for the duration of the discussion and any subsequent vote.
- We accept that the Register of Business Interests will be published on the trust's website.
- We will act as a member/trustee/governor; not as a representative of any group.

We will communicate openly with stakeholders, publish key governance information, and ensure that our governance structure and decisions are transparent and accountable.

- We accept that in the interests of open governance, our full names, date of appointment, terms of office, roles in the trust governance structure, attendance records, relevant business and pecuniary interests, category of governor/trustee and the body responsible for appointing us will be published on the trust website.
- We accept that information relating to board members will be collected and recorded on the DfE's national database (Get information about schools), some of which will be publicly available.

We understand
of this code will
could lead to



that potential or perceived breaches
be taken seriously and that a breach
formal sanctions.

Adopted by: Enlighten Learning Trust Board of Trustees on 29 August 2025

Signed:

Chair of the Board of Trustees

We agree that this code of conduct will be reviewed annually, and it will be endorsed by the full governance community.
